

ENTSO-E Board meeting of 18 November 2020

Date: 18 November 2020

Time: 8:30-15:15

Place: Online via BlueJeans

List of Participants

Chair of the Board

1.	VANZETTA Joachim	Amprion	Germany
----	------------------	---------	---------

Vice-Chair of the Board

2.	FONCK Pascale	Elia	Belgium
----	---------------	------	---------

Board Members

3.	GUIDA Guido	Terna	Italy
4.	HANSEN Frank Peter	TenneT TSO BV	Netherlands
5.	JESBERGER Michael	Transnet BW	Germany
6.	KRISTENSEN Søren	Energinet	Denmark
7.	MANOUSAKIS Manos	IPTO	Greece
8.	PAPROCKI Robert	PSE	Poland
9.	PRIETO Eduardo	REE	Spain
10.	SLYE Fintan	National Grid ESO	United Kingdom
11.	ZUMWALD Yves	Swissgrid	Switzerland

President

1.	LAFFAYE Hervé	RTE	France
----	---------------	-----	--------

Vice-President

1.	BOLDIŠ Zbyněk	CEPS	Czech Republic
----	---------------	------	----------------

Committee Chairs

1.	PURCHALA Konrad <i>Chair of the Market Committee</i>	PSE	Poland
2.	CHANLOTIS Dimitrios <i>Chair of the System Development Committee</i>	RTE	France
3.	BORGEN Håkon <i>Chair of the Research Dev. & Innovation Committee</i>	Statnett	Norway

Committee Chairs

4.	KAPETANOVIC Tahir <i>Chair of the System Operations Committee</i>	APG	Austria
5.	DE LA BARREDA Ines <i>Chair of the Legal & Regulatory Group</i>	REE	Spain

Invited

1.	DECROIX Timothée	Swissgrid	Switzerland
2.	JONAT Yannick	AMPRION	Germany
3.	BEUGER Lisa	AMPRION	Germany

ENTSO-E

1.	SCHMITT Laurent	ENTSO-E	Belgium
2.	GYULAY Zoltan	ENTSO-E	Belgium
3.	LAWLER Derek	ENTSO-E	Belgium
4.	MELCHIOR Florence	ENTSO-E	Belgium
5.	RICHET Nicolas	ENTSO-E	Belgium
6.	SCARAMANGA Arnaud	ENTSO-E	Belgium
7.	TWOHIG Sonya	ENTSO-E	Belgium
8.	SCHROEDER Robert	ENTSO-E	Belgium
9.	KUUSIK Maarja	ENTSO-E	Belgium

1. Welcome, attendance, adoption of the draft agenda

Decision proposal

The Board approves the agenda and notes that the Chair of the Board will inform the Board members under AoB of the timelines for the 2021 ENTSO-E office holders' elections.

2. Approval of the Minutes of the 24 September 2020 Board Meeting for publication

Decision proposal

The Board approves the minutes of the Board meeting of 24 September 2020 subject to one change agreed at the meeting.

3. General Orientations:

3.1 Secretary-General reporting

3.2 Network Code and Clean Energy Package Implementation Programme Report & Dashboard

The Secretary-General debriefs the Board on the main meetings and main activities that the Board Members should be informed about since the last Board meeting on 24 September 2020. He notes the successful Vision Webinars organised by ENTSO-E (over 500 participants participated in each webinar) highlighting the key elements of Vision 2030 work (Sectorial integration, market design, TSO-DSO, Offshore Grid, System Operation). Concerning the Transparency Platform, he outlines the data quality and completeness achievements and presents the developments roadmap.

On the Network Code and Clean Energy Package Implementation Programme Report the Head of System Operations Section presents the main developments, outlining the publication by the EC on 14 October of the Network Codes priority list which foresees rules on Cybersecurity and Demand Side Flexibility for the period 2020 to 2023. Each Committee Chair summarises the achievements in the drafting of the various methodologies and deliverables in the context of network code and CEP implementation. The SOC Chair reports the 12 October 2020 decision of the ACER Board of Appeal remitting ACER's definition of SORs (ACER decision 10/2020). The SDC Chair reports that on 2 October, ACER approved the Resource Adequacy Methodologies and explains that even if some concerns do remain, the focus is now on a pragmatic implementation. The MC Chair informs on developments in the Balancing platform project, where on 8 November Swissgrid acceded TERRE operationally. He mentions that All TSOs decided on the definition of the CCRs including the current status quo with the addition of Baltic cable interconnector to Hansa and CORE. Finally, he announces that ACER is expected to decide on the Bidding Zone Review Methodology, including a harmonised timeline for all regions and the target year 2025 in November.

Decision proposal

The Board acknowledges the Secretary-General reporting and the Network Code and Clean Energy Package Implementation Programme reporting made by the Committees Chairs.

4. Debrief from:

4.1 Debrief from Resources committee meeting

The Chair of the Resources committee reports on 17 October 2020 Rc meeting having made a recommendation on the Active 2020+ Measure on the review of the Association Policies with focus on the Purchasing policy. The recommendation is based on a thorough analysis of the current situation. She further explains the discussion around status of the RSC Services MLA amendments being reviewed by the System Operation Committee and the potential and limited impact on the budget 2021.

Decision proposal

The Board acknowledges the reporting from the Chair of the Resources committee.

4.2 Debrief from Digital committee meeting

The Chair of the Digital committee provides an update on the Dc main activities. He reports on the Physical Communication Network Target Operating Model (PCN TOM), the Generic Security Plan (GSP), and the linkage with RDIC. He highlights the roadmap for the Transparency Platform and its architectural evolutions and provides updates on the Cybersecurity Network Code workstream.

Decision proposal

The Board acknowledges the reporting from the Chair of the Digital committee.

4.2.1 Common Information Model Expert Group (CIM EG) convenor nomination

The Chair of the Digital committee explains that the Common Information Model Expert Group (CIM EG) is a transverse Expert Group developing the data exchange formats required for market, system operation and system development processes working under the umbrella of the Digital committee. The Dc Chair presents the process launched for the election of the convenor of the Experts Group and the recommendation made by the CIM Expert Group to the Board.

Decision proposal

The Board, taking note of the recommendation of the Common Information Model Expert Group appoints Mr Jon-Egil Nordvik (Statnett) as Common Information Model Expert Group Convenor for a 2 years mandate starting on 18 November 2020.

4.3 Debrief from Steering Group for Transmission and Distribution Interface

The Chair of the Steering Group for Transmission and Distribution Interface provides an overview of the work done in relation to the DSO-TSO interface, with an update of the on-going work on the gap analysis on distributed flexibility and the proposal to create with DSOs associations a joint Task Force to investigate, for example, how the regulatory framework could evolve to enable the development of demand-side flexibility regardless of whether these rules should be included in a new network code or via codes amendments. Together with the LRG Chair, he provides an update of the on-going work on the Memorandum of Understanding between ENTSO-E and the future DSO entity.

Decision proposal

The Board acknowledges the reporting of the Steering Group's activities by the Chair.

4.4 Debrief from PCG

The Chair of the PCG presents the latest EU policy developments including an overview of the EU Energy System Integration strategy and the Hydrogen strategy that will feed into the forthcoming TEN-E review. He highlights the on-going work on the 2030 Climate Law and on the various measures part of the EU Recovery Plan to support the green energy transition. Finally, he highlights that the Green Deal remains a priority at EU level despite the COVID-19 pandemic and outlines key updates on the EU Recovery plan/budget such as the new recovery instrument Next Generation EU.

Decision proposal

The Board acknowledges the reporting by the PCG Chair.

4.5 Debrief from public consultation on the RDIC Roadmap

The Chair of the RDIC recalls that, as required by the Clean Energy Package¹, ENTSO-E has developed a Research, Development, and Innovation (RDI Roadmap) for 2020–2030, identifying the following six flagship areas: optimise cross-sector integration; develop an ecosystem for deep electrification; enhance grid use and development for a pan-EU market; enable large-scale offshore wind energy into the grid; enable secure operation of widespread hybrid AC-DC grid; and enhance control centres operation and interoperability. He explains that ENTSO-E organised a public consultation on its draft RDI Roadmap the outcome of which demonstrates a positive and strong endorsement of the research priorities identified in the document as well as an appetite to cooperate closely with ENTSO-E and TSOs on Flagships 2, 3 and 4 as highlighted above. He announces that the Roadmap was sent officially for ACER's opinion together with the outcome of the public consultation on 25 September 2020 and that further dialogue was established with ACER regarding the identification

¹ Regulation of the European Parliament and of the Council: 2019/943, Article 30(1)(i).

of uptake of innovative solutions by TSOs as a move forward in line with the requests of the Infrastructure Forum.

Decision proposal

The Board acknowledges the reporting by RDIC Chair of stakeholders' feedback on ENTSO-E RDI Roadmap 2020-2030 and the consultation with ACER.

5.1 Follow-up from CFO Webinar on Budget (Roadmap on MLAs)

The Head of the Finance section recalls that during its last meeting the Assembly asked for complement of information detailing a multilateral agreements (MLAs) 5-year plan. He outlines the main elements of the 5-year plan.

Decision proposal

The Board takes note of the MLAs 5-year plan reporting details derived from the approved budget 2021 and 5-year plan estimates.

5.2 Q3 Budget reporting and Year-end Forecast

The Chair of the Resources committee gives the floor to the Head of Finance Section for the presentation of the Q3 budget reporting and year-end forecast. The Head of the Finance Section highlights that the main developments affecting our budget assumptions originate on the one hand from the COVID-19 situation leading to underspending in overheads and in the CGM PCN roll-out, and on the other hand from the additional expenditures to deploy the cyber-attack remediation plan as agreed by the Board in its April 2020 meeting.

Decision proposal

The Board:

- takes note of the Q3 reporting and year-end forecast; and
- acknowledges the transfer of the non-used CAPEX from 2020 to 2021 for the projects CGM and Capacity Registry Tool (CRT).

6. Stakeholder prioritisation for targeted advocacy

The Chair of the PCG explains that as part of the Advocacy concept approved by the Board and the Assembly (25 June 2020), PCG is to establish a general Stakeholder Prioritisation and to develop a coordinated synthetic stakeholder concept/strategy. He succinctly presents the proposed concept for a draft prioritisation of stakeholders for the key ENTSO-E advocacy priorities as well as general recommendations on effective engagement with the different stakeholders.

Decision proposal

The Board:

- takes note of the Stakeholder Prioritisation document and recommendations; and
- recommends that the PCG finalises the document considering the input from the Committee Chairs and Board and submits the final document for Board written approval procedure.

7. TEN-E next steps: advocacy coordination team

The PCG convener and the SDC chair recall that as part of the key Green Deal legislative initiatives, the European Commission (EC) will release its review of the TEN-E Regulation by early December 2020. Upon release, the European Parliament and Council will start the legislative process, which can take between 12 and 24 months. To coordinate the work and ensure a coordinated and high-quality input from ENTSO-E as soon as the Regulation is adopted, the PCG and SDC Chairs suggest setting up a project structure, with in particular an Advocacy Coordination Team.

Decision proposal

The Board:

- approves the proposed advocacy plan and the setting up of an Advocacy Coordination Team on the TEN-E; and
- approves the Terms of Reference (ToR) of the Advocacy Coordination Team and mandates the Secretariat to proceed with setting up this project team according to the ToR.

8. Analysis of Energy System Integration strategy of EC/ Approval process Offshore paper on interoperability

The Chair of SDC presents SDC's analysis of the EU Strategy for Energy System Integration highlighting that this strategy is very broad and touches upon strategic topics relevant for ENTSO-E. The different topics included consider e.g. demand-side flexibility and electrification of demand;

Efficient use of resources, using for example also waste-heat, biofuels, renewables, etc.; Definition of “green”, for example, green hydrogen; Coordination with other sectors in infrastructure planning and eventually review of governance of the infrastructure planning process. Further, he mentions that the SDC together with RDIC is finalising an ENTSO-E Position Paper on offshore wind on the topic of interoperability. He explains that in this paper, interoperability is presented as the key enabler for HVDC development.

Decision proposal

The Board:

- acknowledges the analysis of the EU Strategy for Energy System Integration;
- asks the SDC to recommend which of the topics in the annex should be treated with priority and positions developed; and
- mandates the SDC & RDIC together with the other Committees to finalise the Offshore paper on interoperability based on the approved principles and allows publication of the final approved position paper after its final approval by Assembly.

9. Active 2020+ Programme

a) Measure 2 – Integration of all members: Solutions to overcome barriers to integration –for approval

The Chair of the Board recalls the objective of the Active2020+ measure "Integration of All Members" namely to strengthen the cooperation and trust of all members, but especially regional representation and smaller TSOs to incentivise members' commitment to the Association. He presents the solutions to overcome the identified integration barriers along the dimensions of "information", "interaction" and "involvement".

Decision proposal

The Board:

- acknowledges the integration barriers identified and the measures proposed or already initiated and implemented under the Active2020+ Strategy to improve the integration of all members;
- approves the proposed measures in the context of the dedicated “Integration of All Members” measure, especially
 - Providing more room for debates and discussions in the Assembly,

- Establishing bi-lateral “employee internships” and promoting traineeships,
- The designation of a Liaison Officer at Board level,
- Further advertising the function of the Member Relation Manager acting as a contact point for member concerns (“Worry Box”) in the Secretariat; and
- asks the Secretariat to organize a call for an HR colleague of a member TSO to further detail and design the „Annual Open Internal TSO Days“ and a „Platform for traineeships/ internships“ as part of the measure “Establishing “employee internships” and promoting traineeships”.

b) Measure 4 – Improve Internal Communication: “Communication Policy” and proof of concept of the “Top Management Member Brief” – for approval

The Secretary-General presents the proposals developed in the framework of the Active2020+ Measure 4 “Improve Internal Communication” in order to strengthen ENTSO-E internal communication between the ENTSO-E Secretariat and Members and among the Members. He presents the main concept and content of the ENTSO-E Communication Policy and for a new quarterly newsletter for Assembly and Board Members summarising strategic key developments in the Association.

Decision proposal

The Board:

- decides to adopt the ENTSO-E Communication Policy; and
- approves the proof of concept of the Top Management Member Brief.

c) Measure 9 - Enhance the Committee’s/LRG Organisational Structure – for approval

The Chair of the MC presents the objective of the Active 2020+ measure aiming at assessing the need for harmonising the Committees` structure and at identifying best practises across the Committees/LRG. He explains that the current structure of the Committees/LRG seems to be adequate for delivering the respective mandates: each Committee and the LRG has created structures suitable for the different stages of product development. He details that agile, small project teams prepare deliverables, larger groups to steer the directions and plenary sessions adopt deliverables in general. He then proposes that best practises relating to meeting organisation,

information sharing, decision making, conflict resolution and communication are proposed to be implemented as standard practices in all Committees.

Decision proposal

The Board asks that all Committees implement the identified best practices.

d) Measure 12 – Transparency on Decisions: close of the measure – for approval

The Secretary-General recalls the objective of Measure 12 which is to enhance the operational excellence in the Association and the transparency on decisions both at the internal and external level. He proposes to put in place Decision and Action trackers to allow all Members to trace all decisions and internal implementing actions of each Assembly, Board and Committees/LRG meeting in order to track the implementation status of the decisions of the main bodies of the Association. He further proposes to continuously use the decision and action tracker to increase the internal communication of key strategic decisions from the main bodies of the Association.

Decision proposal

The Board

- approves the Decision and Action Tracker tool to trace the status of internal implementing actions after each Assembly, Board and Committee/LRG meetings;
- approves the process for ensuring internal transparency of key strategic decisions from the Assembly to the Committees; and
- approves the closure of Measure 12 (“Transparency on Decisions”) of the Active2020+ Strategy.

10. External communication concerning Future Connection Project with Ukrenerg and CE TSOs

The PCG Chair reports on a recent interview published on Expro, a consulting magazine² by which the Ukrenerg CEO made several statements in regard to the Future Connection Project with Continental Europe.

² <https://expro.com.ua/statti/volodimir-kudrickiy-u-nas--scho-zaproponuvati-vropeycyam>

Decision proposal

The Board:

- acknowledges the reporting; and
- notes the recent interview of Ukrenergo CEO published in Expro and the need to clarify some statements.

11. Update on Baltic Cable AB

The General Counsel updates the Board on the recent development concerning the fulfilment by Baltic Cable AB of the conditions to participate in the All TSOs process. She reminds that there are three conditions to be fulfilled to participate in the all TSOs process, namely being certified and designed as a TSO, being identified by the authorities as having a function which is relevant for the methodology to be developed, and being allocated voting rights by the Member State. The General Counsel explains that Baltic Cable AB has been certified and designated by the German NRA and that the decision identifies the tasks to be carried out by Baltic Cable. She notes however that the decision allocating of voting rights in Germany has not been adopted but is expected soon.

Decision proposal

The Board:

- takes note of the recent development regarding the status of Baltic Cable AB;
- decides to empower the Secretariat to start the negotiations to enter into a specific contractual arrangement (with Baltic Cable AB allowing it to participate in the All TSOs process on decisions/topics which the relevant NRAs classified as being relevant for Baltic Cable AB once it meets All TSOs requirements on either side of the interconnector;
- decides to reconsider Baltic Cable AB's participation in the All TSO process in Q1 2021.

12. TYNDP - Strategic orientations (Key Policy Issues Paper) and governance of scenario building – recommendation for Assembly approval

The SDC Chair presents the main strategic orientations of the scenario building 2022 focusing on the consistency of national plans among each other and with European policy up to 2030 and beyond 2030: exploring Green Deal compliant pathways to 2050 illustrating that electricity has a pivotal role in the energy transition. The SDC Chair details the cross-Committee aspects related to

the use of scenarios (System Operation Vision 2030, Market Design 2030, Active 2020+ and Interlinked Model). He then presents the joint proposal with ENTSOE to set up an Advisory Panel.

Decision proposal

The Board:

- recommends the Scenario Building Key Policy Issues Paper for Assembly approval;
- mandates the SDC as lead Committee for all scenario related ENTSO-E internal cross Committee organisations; and
- mandates the Chair of SDC to further discuss with ENTSOE a joint proposal for an Advisory Panel within the framework of MSPS, based on the Copenhagen Infrastructure Forum slides on advisory panel and TSO/ DSO cooperation.

16. Draft agenda of 9 December Assembly meeting for approval

Decision proposal

The Board approves the draft agenda for the 9 December Assembly meeting circulated in the session file subject to the changes agreed at the meeting.

17. Technical alignment of the AoA and IR of Belgium corporate law – recommendation for Assembly approval

The Chair of the LRG and the General Counsel explained that ENTSO-E is under the obligation to align its Articles of Association (AoA) and Internal Regulations (IR) with the new Belgian Code of Companies and Associations (CCA). They clarify that this entails a so-called “technical alignment”, i.e. a mere change of the location where some provisions are written, being transferred from the IR to the AoA without changing the content of these provisions. They explain the process followed to prepare the updated draft amendments and the involvement and recommendation of the LRG.

Decision proposal

The Board:

- acknowledges the new Belgian Code of Companies and Associations and its legal requirements and takes note of the 15 October 2020 judgement of the Belgian Constitutional Court;

- agrees to proceed with the technical alignment of the Articles of Association and Internal Regulations, merely consisting in the transfer of certain Articles from the Internal Regulations to the Articles of Association without changing their respective content, as recommended by the LRG in light of the new circumstances;
- agrees (i) to proceed, in addition to the aforementioned technical alignment, with the formal update the Association's registered seat (already decided and published) and; (ii) to formally replace references to any law no longer in force by their superseding legislation (some legal references pursuant to the Clean Energy Package);
- approves the draft amendments updating the Articles of Association (AoA) and Internal Regulations (IR); and
- recommends that the Assembly agrees with the proposed amendments and proceeds with the next steps.

18. Election of three Chief Information Officers of the Digital committee

The Chair of the Digital committee (Dc) presents the process launched to proceed to the election of three CIO (IT Manager) as members of the Dc. He explains that the newly appointed Dc CIO Members will have a two-years mandate starting from January 2021. He reports that himself together with the Vice-Chair have reviewed the applications' files per the criteria defined in the Dc Term of Reference and present their recommendation to Board's approval.

Decision proposal

The Board nominates the following category 2 Members for an initial two-years mandate:

- Radek Hartman (CEPS);
- Morten Gade Christensen (Energinet); and
- Enrico Senatore (Terna).

19.AoB

Decision proposal

The Board takes note of the information concerning the 2021 ENTSO-E Office Holders Election.

20. Approval of decisions

Decision proposal

The Board:

- decides that due to lack of time topics 13 (CGM status and risk mitigation report), 14 (Cyber Incident audit) and 15 (Update on the Physical Communication Network Target Operating Model (PCN TOM) which are all “for information” and are all documented in the session file shall not be discussed; and
- approves the decisions of 18 November Board meeting.